

June 4, 2020

Craig Schumacher, PE
Eastern Plains Timber Replacement, Project Manager
Project SA No. 23010/23014
Email: craig.schumacher@state.co.us

Email: craig.soriamacricragstate.co.us

Subject: Letter of Interest for the Contractor CM/GC Services for the Eastern Plains Timber Bridge Replacement

Dear Mr. Schumacher,

Please accept this as Graham Contracting Ltd.'s (Graham) formal Letter of Interest for the Eastern Plains Timber Bridge Replacement project in response to the Request for Letters of Interest for Contractor CM/GC Services dated May 7, 2020.

Graham is a premier North American construction solutions provider with more than 90 years of experience. Graham has office locations across the United States and Canada, including a local office in Westminster, CO. Graham has completed over \$20 billion in alternative delivery projects in the last 10 years, including Construction Manager/General Contractor (CM/GC), construction management at risk, and over 250 design-build projects. Graham's diverse portfolio includes a wide variety of infrastructure, industrial, and commercial projects. This diversity has allowed Graham to implement best contract management practices such as Lean Construction, Integrated Project Delivery, and design assist into all our projects, regardless of industry.

Locally, Graham brings extensive CDOT project experience through our project management and field supervision staff who have worked on large CDOT projects. Specifically, our Project Manager has performed many of the bridge replacement projects in Region 4 to include US Highway 34 Permanent Replacement, Weld County Parkway, and the Larimer County Roads Flood Repair. In addition, our Project Manager is supported by a team that has delivered bridge replacement projects that included structural concrete precast elements in Northern Colorado.

Graham looks forward to continuing to develop our relationship with CDOT. Currently, the team that will deliver this work are working together on the \$60M the I-70 Westbound Peak Period Shoulder Lane and recently completed the \$21M I-25 Segment 3B project with Region 1. We are excited for the opportunity to bring this team back to Region 4 through submitting for the Contractor CM/GC Services for the Eastern Plains Timber Bridge Replacement project.

Our point of contact for the project is:

Matt Barnes Graham Contracting Ltd. 12001 Tejon St., #120 Westminster, CO 80234 Phone: 720.510.9082

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Email: matt.barnes@grahamus.com

Best Regards,

Matt Barnes District Manager